

Policy Implementation Matrix

Goals, Policies and Actions	Responsible Entities: ● Primary ○ Secondary							Timeframe		Cost		Reference
	City Government agencies	Non-City Government Agency	Business Community/Foundation/Financial Institutions	Neighborhood Organization	Property Owners / Developers	CDC/Non-profits/Community Organizations	Short		\$			
							Mid		\$\$			
							Long		\$\$\$			
							Ongoing		\$\$\$\$			

Goal 1: Maintain and increase housing supply to meet the demands of a diverse population

Policy 1.1 Rehabilitation Loan Fund

1	Create \$15 million acquisition/rehab loan fund for vacant, abandoned single family structures located in low-moderate income areas	●	●				○					Page 24
2	Offer housing rehabilitation standards to administer contractor inspection & participation in the program	●		●								Page 24
3	Align homebuyer counseling and education services	●	●									Page 25
4	All properties intended for housing redevelopment should have a Phase I ESA and at least a limited Phase II ESA performed	●	●									Page 25
5	Assemble an aggregation of properties to allow the use of brownfield program resources	●	●									Page 25

Policy 1.2 Preserve existing affordable rental housing units city-wide

1	Establish new funding mechanism to maintain & preserve at-risk housing units	●	●				○	○				Page 25
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Policy 1.3 Continue and expand the use of Low-Income Housing Tax credits for the preservation and construction for new affordable housing units. Preserve existing affordable rental housing units city-wide.

1	Advocate for the re-instatement of State tax credits & coordinate the combined allocation federal and state credits to create units	●	●	○	○	○	○				Page 26
2	Document and track expiring assisted housing developments	●	●			○	○				Page 26
3	Provide statewide leadership to promote enactment of a state statute to require MHDC to track and report assisted affordable housing expiration data	●	●				○				Page 27
4	Hire new city staff, Affordable Housing Preservation Coordinator	●									Page 27
5	Enact an ordinance requiring owners of publicly assisted affordable rental housing to give not less than a one year written notice to tenants & City of intention to exist affordable housing programs	○	●				○				Page 27
6	Direct the City’s Human Relations Department to conduct tenant education and support	○	●				○				Page 27
7	Establish a housing preservation working group coordinate & lead affordability preservation efforts	●	●	●	●	●	●				Page 27

Policy 1.4 Develop multiple new housing construction incentive programs to assist in increasing the number of affordable units city-wide

1	Provide developers and residents with approved construction plans and financing on publicly owned vacant lots	●									Page 27
2	In Targeted Areas publicly-owned vacant lots will be transferred to the Homesteading Authority to provide construction financing	●									Page 28
3	Provide gap financing to create affordable housing sale	●	●	●							Page 28

1	Partner/leverage with local allocatees assist on mixed-use developments	●	●				●					Page 36
2	Other NMTC allocatees representing additional sources of capital potentially could be attracted to local projects	●	●				●					Page 36
Policy 2.5 Opportunity Zones												
1	Market designated opportunity zones and potential projects to investors	●		●			●	●				Page 36
2	Explore the potential of the City of Kansas City becoming an Opportunity Zone Fund	●										Page 36
3	Work with the Kauffman Foundation and minority business organizations to assist in taking full advantage of investment opportunities	●		●				●				Page 36
Policy 2.6 Foundations												
1	Finance single family homes in targeted areas with a funding stream			●								Page 36
2	Support the non-profit development community & its partners through education, training and capacity support	●		●				●				Page 36
3	Engage Kauffman Foundation, Hall Family Foundation and H&R Block Foundations, determine the types of projects they are likely to support and offer them opportunities	●										Page 36
Policy 2.7 Support capacity-building of Community Development Corporations (CDCs) as redevelopment partners in community, housing, and economic development projects and programs												
1	Enhance community partnerships with existing CDCs	●						●				Page 37
2	Provide support of existing CDCs	●		●				●				Page 37
Policy 2.8 Align Developer incentives with affordable housing production and commitment												

4	Strengthen neighborhood associations	○			●	●							Page 41
5	Coordinate housing rehab/creation which protects within area	●	●										Page 41
6	Identify public/private partnerships	●	●		○	●	○						Page 41
Policy 3.2 General Infrastructure													
1	Plan and coordinate KC GO bond and PIAC-supported projects	○			●	●	●						Page 42
2	Perform targeted neighborhood conditions assessments and surveys to determine a neighborhood's health and livability conditions	●			●	●	●						Page 42
3	Involve the KC Police Department and utilize the Crime Prevention Through Environmental Design	●			●								Page 42
Policy 3.3 Safety													
1	Investigate and enforce nuisance businesses and residences as needed	●	●	●	○								Page 42
2	Enforce food safety regulations	●					○						Page 43
3	Enforce noise and smoking ordinances	●	●				○						Page 43
4	Enforce local and state regulations regarding asbestos removal and fugitive dust	●	●				○						Page 43
Policy 3.4 Code Enforcement													
1	Enforce Chapter 48 (Nuisance Abatement) and Chapter 58 (Property Maintenance)	●											Page 43
2	Research and develop or strengthen existing legislation to more effectively address out-of-town investors	●	●										Page 43
3	Investigate and enforce nuisance businesses and residences as needed	●											Page 43
Policy 3.5 Heighten volunteerism to assist low income families and elderly													

Policy 4.3 Implement Systematic Code Inspection initiatives in partnership with participating neighborhood associations/leadership and ensure all owners occupants within the targeted site are well-informed about the process and their responsibilities

1	Offer systematic Code Inspection Program	●	●		○	○					Page 46
2	Promote broad-based neighborhood cleanups	●	●			○					Page 46
3	Identify moderate rehabilitation and minor home repair assistance	●	●	●		○					Page 46

Policy 4.4 Using resources identified in this Housing Policy, vacant parcels will be identified and targeted for new uses

1	Coordinate and schedule its services—code inspections, cleanups, rehab/repair assistance and any new development identified for neighborhoods	●									Page 46
2	Encourage neighborhoods to solicit and obtain community partners	●									Page 46

Goal 5: Ensure environmentally and ecologically sustainable housing while accounting for environmental, social, cultural and economic factors of occupants

Policy 5.1 Integrate human and social benefits of housing policy with natural resource conservation and restoration

1	Partner with Giving Grove to plant fruit and nut trees in order to provide free, healthy food to lower income neighborhoods	●	●		●						Page 47
2	Enhance Land Bank’s outreach with capable non-profit and grass-roots entities to repurpose vacant lots	●	●								Page 47

Policy 5.2 Partner with community stakeholders in promoting and developing green infrastructure

1	Integrate green infrastructure into the City’s Smart Sewers program	●	●			○	○				Page 47
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2	Under the City’s Regulation & Policy Green Team, prepare an Administrative Regulation that would require City departments to minimize tree removals during capital projects	●	●			○	○				Page 47
3	Develop a climate resilience plan that focuses heavily on how the City can assist neighborhoods who will be disproportionately impacted by climate change	●	●	●	○	○	○				Page 47
4	KC Water and the Smart Sewers program are currently working with various City departments to develop a Green Storm Water Infrastructure Manual	●	●		●	○	○				Page 47

Policy 5.3 Develop, promote and incentivize best practices

1	Implement stream buffer ordinance to protect riparian corridors	●				●	○				Page 48
2	Prepare a draft tree preservation ordinance	●	●			○	○				Page 48
3	Monitor and enforce outdoor air quality regulations	●	●			●	○				Page 49
4	Partner with local stakeholders to share data as a consortium and examine negative health impacts and develop/adjust policies to decrease negative impacts	●			●		○				Page 49
5	Work with City government and property owners who are in flood-prone areas	●			●	●	○				Page 49

6	Partner with the Water Services Department and other governmental partners to identify and prioritize areas that are suitable for ecological uses, agriculture, and recreation		●				○				Page 49
7	Work with the City to replace existing deteriorated, aging, and inefficient infrastructure		●				○				Page 49
8	Work with various city agencies including the KC Water, Public Works, Parks and Recreation, and property owners to implement a green infrastructure maintenance plan	●	●		●	●	○				Page 49
9	Integrate resilient and green infrastructure throughout the area for long-term sustainability	●	●	●	●	●	○				Page 49
10	Work with City departments to ensure that a complete streets approach is implemented	●	●	○	●		○				Page 49

Policy 5.4 Consider adopting environmentally cognizant standards for housing development and rehab

1	Support the Mid-America Regional Council Green Infrastructure Policy regarding development, rehab and other housing plans		●				●				Page 50
2	Develop and promote strategies to implement integrated pest management in multi-family housing	●									Page 50
3	Incorporate, as part of the revision of the FOCUS plan, a strategy to mitigate the urban heat island effect	●	●	○	○	○	○				Page 50

Policy 5.5 City action in lieu of Federal and State Clean Power Plan policies as it pertains to housing

1	Partner with participants in the City’s “Tree Champions” group to plant shade trees on public and private property	●	●	○	●	○	○				Page 50
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2	Develop a master plan to significantly increase the urban tree canopy	●	●	○	●	○	○							Page 50
3	KCP&L will be requesting approval from the MO Public Service Commission to include funding for tree planting	○	○	●										Page 50

Policy 5.6 Improve life expectancies for residents who live in zip code areas with negative environmental impacts on their housing

1	Increase overall life expectancy and reduce health inequities in zip code areas with the lowest life expectancy by implementing recommendations from the Community Healthy Improvement Plan	●												Page 51
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Goal 6: Increase access to housing opportunities for all citizens through the removal of economic and regulatory barriers

Policy 6.1 Recognizing that utilities and water services are significant costs to homeowners and developers

1	Initiate actions to participate in the energy rebate projects sponsored by local utilities	●	●	●	●	●	●							Page 51
2	Designate (and determine) resources generated by (CCED), Troost TIF that would be used to assist existing homeowner occupants	●	●											Page 51
3	Coordinate the City’s Minor Home Repair program with Weatherization Assistance	●	●				○							Page 52
4	Continue and expand programs that provide emergency assistance for utility bills	●	●	●										Page 52
5	KC Water Services and Bridging the Gap partnership to provide relief on water bills to low-income households	●	●	●	○	○								Page 52

Policy 6.2 Create access to purchasing a home

1	Reinstate the KC Dream Program in the 2019 Action Plan	●	●	●		○	○							Page 52-53
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2	Coordinate with Missouri Housing Development Commission's (MHDC) downpayment assistance program	●	●	●		○	○					Page 53
3	Initiate homebuyer education programs with realtors and lenders for first-time buyers	●	●	●		○	○					Page 53
4	Develop a workforce housing initiative	●	●	●		○	○					Page 53
5	Partner with local banks and realtors to develop a program and offer in workplaces in conjunction with the Human Resources Departments	○	●	●		○	○					Page 53

Policy 6.3 Obtaining a clear, insurable title is an essential step toward purchasing and owning a home.

1	Increase potential source for housing ownership through the City's Land Bank and Homesteading Authority		●				○					Page 53
2	Recognize that a contract for deed does not guarantee the "buyer" ownership	●	●				○					Page 53
3	Expand services to assist low-income seniors with beneficiary deeds	●	●				○					Page 54

Policy 6.4 Acknowledge the challenges of both landlords and tenants in providing, maintaining and sustaining affordable housing

1	Support legal and paralegal services to represent low-income tenants in eviction court in Jackson County who cannot afford to hire legal counsel.	●					○					Page 54
2	Establish a Landlord/Tenant University designed to educate landlords and tenants about Chapters 48, 56 and 62	●				○	○					Page 54
3	Study and, if feasible, implement an Emergency Assistance Fund for Tenants	●										Page 54
4	Limit Impact of Past Evictions	●	●									Page 55

5	Provide consultation and support for neighborhood environmental contamination issues	●	●					○				Page 59
6	Program will work with rental property owners and managers in the implementation of the Healthy Homes Rental Inspection Program	●	●					○				Page 59
7	The Health Department will provide rat baiting and consultation in owner occupied properties	●	●					○				Page 60
8	The Health Department will provide bee licensing services, consultations and complaints		●					○				Page 60

Policy 7.4 Continue to develop and support actions to eliminate lead paint hazards

1	Perform lead inspection/ risk assessments in homes of low income families with children under six	●										Page 60
2	Provide free and low cost lead paint hazard remediation in 152 homes of low income residents with children under 6	●										Page 60
3	Provide, on a public platform, a list of homes receiving lead paint hazard remediation by the Lead Safe KC Program	●										Page 60
4	Provide free Lead Abatement Supervisor and Lead Abatement Worker Training for contractors who are members of the Lead Safe KC contractor pool	●										Page 60
5	Partner with Job Corps to provide free Renovation, Repair and Painting classes for Job Corps participants	●		○								Page 60

Policy 7.5 Other Hazardous materials and conditions

	supported properties											
3	The Health Department will provide free Integrated Pest Management Training on a regular basis to property owners	●										Page 63

Goal 8: Address the housing needs of the most vulnerable population through the provision of housing and services

Policy 8.1 Homeless and At-Risk of Homeless

1	Fund Housing First and Rapid Re-Housing Approaches	●	●									Page 64
2	Support & coordinate entry efforts of families through the Greater Kansas City Coalition to End Homelessness program	●	●				●					Page 64
3	Support Domestic Violence agencies to provide housing for clients	●	●			●	●					Page 64
4	Support and fund Permanent Supportive Housing for extremely low-income people at or below 30% of median income	●	●									Page 64
5	Provide funding and training to landlords to increase supply of permanent housing	●	●			●	●					Page 64
6	Create equity fund to fund private landlords to accept hard to house homeless families and individuals	●	●			●	●					Page 64
7	Provide monthly classes to provide classes about housing advocacy, healthy homes and safety	●	●		●							Page 64

Policy 8.2 High Risk Families with Children

